### Building Capacities of Operators of Water Supply and Wastewater Utilities







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#### **Background Water & Wastewater Sector Egypt**

- More than 130.000 employees within 25 Affiliated Companies (ACs) under umbrella of Holding Company for Water & Wastewater (HCWW)
- Promotion system follows governmental Labor law based on number of years spent as a pre-requisite.
- Many donors working in the sector, each developing/ using its own training material.
- Technical schools and universities producing graduates that do not have practical qualifications

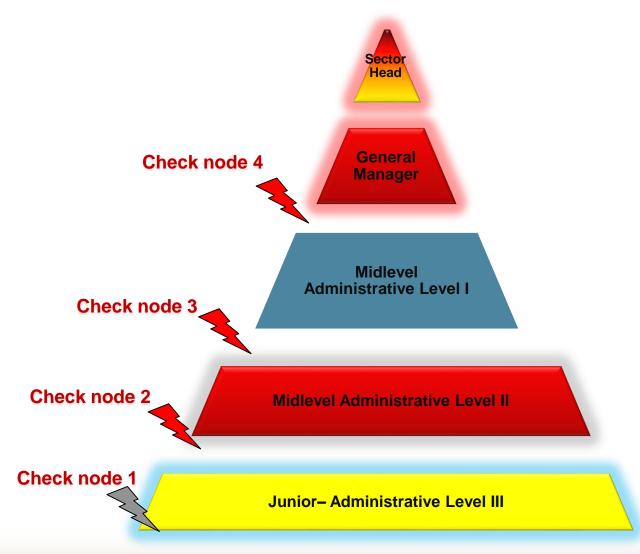


#### **Technical Career Path**

- promote a standardised training culture
- relate training to the competencies needed to perform a certain job
- assessment-based promotion system
- guarantee most qualified personnel get the promotion.

## Check nodes introduced by system







#### Challenge



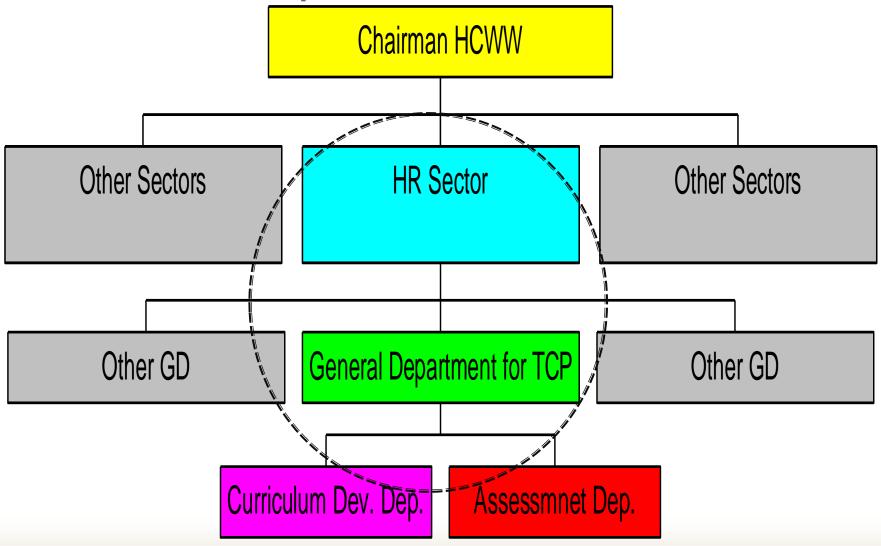
Number of positions in the ACs - more than 81 position types for technicians and university graduates!

 First phase addressed 15 technical positions (technician, engineers & chemists) - O&M related





#### **Establish General Department for TCP under HCWW**



25.08.2017



#### **Main Work Areas**

1

Prepare standardized training packages

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Support training process

3

Establish assessment system





#### Prepare standardized training packages

#### Formed working groups relevant to careers (technical staff of the ACs)

- Unify job titles and job descriptions
- Define job competencies
- Prepare Table of Contents for each competency.
- Prepare standardised training material packages
  - trainees manual
  - trainer's manual
  - PowerPoint presentations- videos, ...
  - Exercise book workbook
  - Questions and Answers Bank



#### The process is long, exhausting, frustrating,



#### **BUT**

Let the baker bake the bread

#### Support training process

- Identify,
- Qualify & Train of Trainers,
- Certify

trainers from the ACs

- Create Trainers' Data Base
- Support training Centers at ACs

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# Build on other's experience, and develop your own tools

based on your local resources





















25.08.2017



3

Establish assessment system.

- Prepare a code of conduct for the assessment & assessors
- Identify, select and certify potential Assessors,
- Standardise the assessment process
- Define assessment locations criteria and identify assessment locations

### Implementation Status





- Finalised first issue of the standerdised training packages of 15 technical Career (more than 50.000 pages)
- ACs implement standerdised training starting mid 2015
- Counterpart developed 7 more careers



# To-Do s in the technical capacity building of water and wastewater operators in Egypt

- Support the development of better training and assessment material for technicians (simple language & more illustrations and training aids)
- Develop a culture and tools of more practical trainings and assessments
- Create a link to the vocational training system and universities in Egypt



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